

# Core Team Report to the 2023 January General Assembly

## Board Meetings

Since the ICAI Board was commissioned at the July 2021 General Assembly, it has held 15 ICAI monthly board meetings and two GAs since August 2021. Meetings take place at 12 noon Togo time on the 3<sup>rd</sup> Saturday of each month. Attendance at monthly board meetings averaged 11 national ICAs (National Members) over this period. Board meeting agendas are planned by the board Core Team which meets the 1<sup>st</sup> Saturday of each month. Board meetings focus on the work of global teams, ICAI finances, planning and problem-solving issues.

## Global Teams

<b>Geographic Focus</b>	<b>Missional Impact</b>	<b>Internal Strengthening</b>
<ul style="list-style-type: none"> <li>• Asia Pacific Region</li> <li>• Ibero America</li> <li>• Revitalizing Africa ICAs</li> </ul>	<ul style="list-style-type: none"> <li>• Communications</li> <li>• Global Conference</li> <li>• Signature Programs</li> <li>• ToP Approaches</li> <li>• UN Relations</li> </ul>	<ul style="list-style-type: none"> <li>• Core Team</li> <li>• Fundraising</li> <li>• Membership Care</li> <li>• Organization Sustainability</li> </ul>

Eleven global teams were launched at the July 2021 GA. Community Development and Global Conferences no longer meet on a regular basis, as two new teams emerge: UN Relations and Signature Programs. Significant conversations continue to unfold within the teams, initiating movement within the ICAI membership, including questions on membership roles and categories, organisation sustainability, capacity development, fund raising, member engagement and communications.

## Financial State

ICAI primary income sources continue to be annual membership dues and investment returns. However, actual payment of annual dues has averaged about 50% of members paying their fees, requiring budgeted expenditures to be financed by drawing on our investments. The Board has established a threshold of 2000 shares, below which we will not draw on our investment funds to ensure we don't steadily deplete that source of income. We currently have 2,495 shares worth approximately \$78,719 as of December 31, 2022.

## Missional Impact

The missional work of Individual ICAI Members continues to be wide in scope and far ranging in impact. Major arenas of program effort include local community development, capacity development, climate change, Courage to Lead, ToP training, and fundraising. Ten nations in Africa have focused on climate change programs and in November held a continental conference. Asia-Pacific ICAs 2022 annual conference was a series of five sessions featuring various approaches to civic dialogue.

## Proposals for GA Consideration

1. **A rhythm of quarterly General Assemblies** (Jan, Apr, Jul, Oct) to achieve a better balance of reports and deliberation. It is proposed that at any one GA only 50% of team/country reports would be made in order to make time for deliberation on topics, issues and/or team proposals.
  
2. **Finances:**
  - a. **2023 budget**
  
  - b. **Expand sustainable sources of ICAI revenue -**
    - ask ICAs that receive ToP royalties/licencing to consider paying higher annual dues
    - consider returning to the earlier agreed annual dues being 10% of an entry-level primary school teachers salary in your country
    - send out dues invoice to ICAI Members by end Jan of each year with the expectation that dues will be paid by the end of March of that year. This timeline will enable the annual budget to be modified based on actual income received.
  
  - c. **Maintain a threshold of 2000 shares in our investment funds.**